

we've been in your corner.

2022 ANNUAL REPORT





VISION STATEMENT

To exceed member and community expectations.

MISSION STATEMENT

We are a financial cooperative committed to providing programs and services which enhance the economic and social well being of our members and our community.

CORE VALUES

- Integrity
- Responsibility
- Empowerment
- Respect

COOPERATIVE SOCIAL RESPONSIBILITY VALUE STATEMENT

Sydney Credit Union's commitment to Cooperative Social Responsibility defines its recognition of stakeholders, while in the pursuit of sustainable solutions, that involve and balance the interests of our organization, our members, our staff, our community, our cooperative sector and our environment.

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"We are forever grateful, thankful and very appreciative of the ongoing support of our membership, especially considering the challenges we have lived with since March of 2020 when Covid-19 entered our lives."

Mike Mombourquette, Board Chair

88th Annual General Meeting

April 19, 2023

AGENDA

Call to Order - Establish Quorum

Approval of Agenda

Approval of April 13, 2022, Annual General Meeting Minutes

Business Arising from the Minutes

Report of the Board of Directors

Report of the Auditor

Report of the Chief Executive Officer

New Business

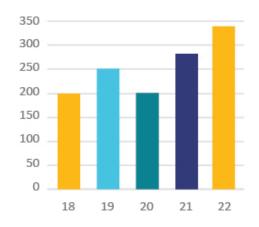
- Report of the Nominating Committee
- Appointment of Auditors for 2023
- Employee Service Awards
- Presentation of 2023 campaign by Anchored Ideas
- Other Business

Announcement of Prizes

Adjournment

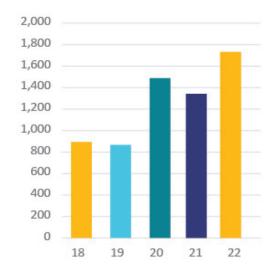
Patronage 2018-2022

(\$ Thousands)



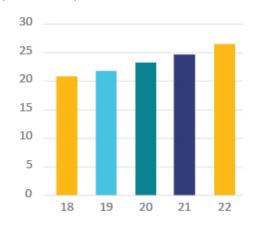
Net Income 2018-2022

(\$ Thousands)



Equity 2018-2022

(\$ Millions)



Chair's Report



It has been an honour to once again represent you, our membership, as Board Chair for 2022. Having the opportunity to continue to work with such an amazing staff, board and management team has been a privilege.

Although we began 2022 hoping the Covid-19 pandemic was behind us, on and off restrictions along with escalating prices made it another challenging year for most Canadians. In addition, the Bank of Canada increased its policy rate 7 times in 2022. Despite these challenges, Sydney Credit Union continued to be successful. We are forever grateful to you, our membership for your ongoing support during this time.

Local businesses were also challenged in 2022 and many had to reduce their hours or close their doors. Sydney Credit Union is a proud supporter of local businesses, and we encourage our employees and community to buy local as well. During our Loyal 2 Local campaign, staff were provided with funds to make purchases at the local business of their choice. Through social media postings, others in our community were encouraged to do the same. Please continue to support local businesses whenever possible as they rely on all of us to remain open.

For the last 88 years, Sydney Credit Union has supported our community through volunteerism and sponsoring events. After a few years of pandemic restrictions, our employees were back serving breakfast at Sherwood Park Education Centre, participating in the Cape Breton Pride Festival, the Santa Claus parade and much more. Our amazing staff lead the way by volunteering their time when needed.

Sydney Credit Union also continued to support the community through sponsorships and donations to numerous organizations. On behalf of our Board of Directors, we are proud knowing that our Credit Union connects and supports our communities in a variety of meaningful and helpful ways.

This year we also say goodbye to Dan MacDonald who is finishing his term on the board. We thank him for his commitment of time and expertise, and we are grateful for Dan's dedication. He will be missed.

In closing, on behalf of the Board of Directors, we would like to thank our staff and management team for all that they do for our members and the community. As well, we want to thank all of you, our members, for your ongoing support and trust as we, your Board of Directors, continue to promote excellence and success for the future of Sydney Credit Union.

Co-operatively yours,

Mike Mombourquette

Board Chair

Board of Directors



Mike Mombourquette Chair



Dan MacDonald 1st Vice-Chair



Sarah MacEachern Secretary



Mary Jane Morrison Past Chair



Jay Hollohan



Ron Neville



Joyce Lind



Megan Ringer



Holly Chisholm



Noémie Godin

2022 BOARD AND COMMITTEE MEETING ATTENDANCE

| DIRECTORS 2022 | Board | Executive | Credit | Audit | Governance | Nominating | CSR | SCUCF | SCUCF AGM |
|-------------------------|-------|-----------|--------|-------|------------|------------|-----|-------|--------------|
| Mike Mombourquette | 9/9 | 9/9 | | | 6/6 | 3/3 | 3/3 | 3/3 | 1/1 |
| Mary Jane Morrison | 9/9 | 9/9 | | | 4/4 | | | | |
| Dan MacDonald | 9/9 | 8/9 | 2/3 | 1/1 | | | 3/3 | 3/3 | 1/1 |
| Sarah MacEachern | 7/9 | 9/9 | | 3/4 | | | 3/3 | 3/3 | 1/1 |
| Jay Hollohan | 9/9 | | | 4/4 | 6/6 | 2/3 | | | |
| Ron Neville | 9/9 | | 4/4 | | 6/6 | | | | |
| Joyce Lind | 7/9 | | 3/4 | | 6/6 | | | | |
| Megan Ringer | 9/9 | | | 3/4 | | | 3/3 | 2/3 | 1/1 |
| Holly Chisholm | 5/6 | | | 3/3 | | | 1/2 | 2/3 | 1/1 |
| Noémie Godin | 6/6 | | 2/3 | | | | 1/2 | 2/3 | 1/1 |
| Mike McIntyre | 3/3 | | 1/1 | | | | 1/1 | | |
| John Patrick Fitzgerald | 3/3 | | | 0/1 | | | 1/1 | | |

Chief Executive Officer's Report



Carol Ripley, CEO

I'm pleased to report that Sydney Credit Union enjoyed significant growth and profitability in 2022, due to the support and commitment of our members, as well as our staff. I am so proud to work for an organization that displays an unwavering commitment to better both the membership of Sydney Credit Union, and our community at large. I do not take this privilege for granted, and I want you to know that you are supporting a co-operative that strives to live its values of Integrity, Responsibility, Empowerment and Respect in our branches, at the management table and in our boardroom.

Our financial results showed strong asset growth of 8.8% or \$24,062,000, and net income of \$1,732,000, despite paying members a rebate that was 30% higher than in 2021. Continued focus on our members' financial wellbeing by our collections and lending department remains a key contributor to reduced delinquencies and low loan losses, which positively impacts our profitability.

Loan growth once again surpassed expectations and increased \$31,693,000 or 15.6% over the previous year end. Member deposits also grew substantially at nearly 8.8% year over year, or \$21,832,000 for the year. These results contributed to an increase in the percentage of assets that are leant out to our members from 74% last year end to 79% at December 31, 2022. Nevertheless, we remain well within our regulated statutory liquidity target of 9%, reporting actual liquidity of 19% at year end.

The Bank of Canada (BOC) tightened their monetary policy by increasing interest rates seven times throughout 2022, for a cumulative increase of 4% to combat inflation. These changes positively impacted our gross financial margin through increased interest income, both from lending products and our investments. This allowed us to likewise increase our Patronage Rebate to our members, resulting in a total rebate of \$330,400 for 2022. The net result is that we achieved an equity ratio of 8.6% of assets, a very slight reduction from 8.7% last year end, and well within our required capital base of 5% as prescribed in legislation.

Unlike banks which seek to maximize profits for shareholders, credit unions' retained earnings are reinvested domestically, in our local community in three ways: 1) returned to the pockets of

"Unlike banks which seek to maximize profits for shareholders, credit unions' retained earnings are reinvested domestically, in our local community..."

our members to help them achieve financial well-being and support local economies; 2) to grow the credit union and help it innovate; and 3) invested back into our local community to support local, grass-roots initiatives. Our retained earnings fund highly localized community investments which may not attract other donors such as scholarships, community donations, financial literacy programs, and alternatives to high-cost credit, just to name a few. A sound business model requires a credit union to self-fund growth, which requires additional retained earnings. Whatever surplus we retain is immediately used to grow the capital base necessary to make loans to individuals, proprietors, and small businesses, thus growing the local economy.

We are here to use our resources and profits for "good", and to do even more for our members and community. In 2023 we will continue our efforts to evolve our diversity, equity, and inclusion focus, from the perspectives of us as an employer, and through our governance structure. We are also planning to create an Environmental, Social and Governance (ESG) Framework in the coming year. We are hoping that we can use our ESG Framework to spark community organizations to do likewise, and we will collaborate within and outside of our organization to try and influence our members and our suppliers to do more as well.

The Board and management engaged in great discussions regarding our physical footprint, and how our premises contribute to our goals overall. Included in the conversation were concerns around our environmental impact on our communities, security concerns for our staff and members, as well as acknowledging

that some members have limited means of transportation. Our plans for the coming year include a commitment to exploring alternatives to optimize our branch network. With the digital transformation undeniably impacting our foot traffic, we will undergo the appropriate due diligence work to assist in evaluating the most effective use of our resources.

Evidence of the digital transformation financial institutions are undergoing is reported in news media and online almost daily. One unfortunate effect of an increase in digital engagement is the very real and persistent threat of a cybersecurity incident, both to our credit union directly, but also to our members. Continued crucial work on implementing a cybersecurity framework must remain a priority for us in 2023 and will require continued financial investment.

Clearly we have significant industry challenges to address, with digital disruptors and transformations underway, and the potential for a recession looming. Technological changes will require significant training in the coming year, and the expected changes from payments modernization and open banking will be broad and largely out of our control. We are lucky that the strength of our retained earnings allows us to invest in the future for the benefit of our members. From a modernization perspective, Sydney Credit Union was excited to launch Debit Mastercard in late 2022. This card is particularly useful to our youth and non-profit members who may not be eligible for a credit card, or would simply prefer not to use credit. This card demonstrates our commitment to ensuring that banking with us continues to be as easy and convenient as possible.

We are grateful that Sydney Credit Union realized amazing results in 2022, despite enduring a pandemic that didn't want to relinquish its hold on us, as well as record inflation. There is much uncertainty in the economy with high inflation, the invasion of Ukraine, as well as a slowing in the housing sector, to name a few influences. Nevertheless, we are confident that we are prepared to embrace whatever challenges may come our way, and we are certain that we will see continued success in 2023.

As we look back on 2022, we want to express our appreciation for your support and patronage throughout the previous year. We are all the beneficiaries of a collaborative working relationship between staff, management and the Board, which is critical to ensuring we remain competitive, and that we are focused on serving our members and community well. We look forward to 2023 and are optimistic that we will continue to provide the best possible member experience for you, while living true to our values.

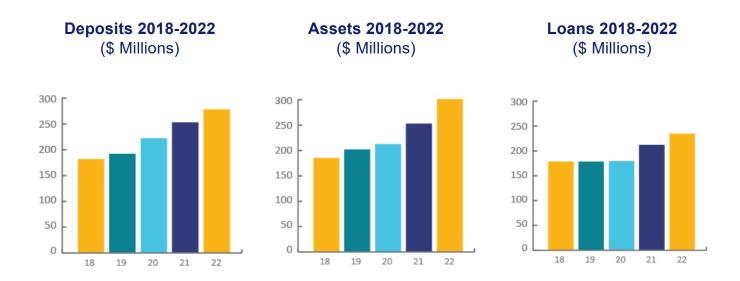
I also want to take this opportunity to thank all of our staff, Board of Directors and Committee members, and the entire management team, for all that they do for Sydney Credit Union, and for you, the members.

Co-operatively yours,

Carol Piplay

Carol Ripley

Chief Executive Officer



Your Community

Sydney Credit Union is proud to support many community organizations including:

Acoustic Roots Festival

Adopt a Family

African Heritage Month Gala

BGCCB

CBU Alumni Association

CBU Students Union

Canada Day Petersfield

Cape Breton Business & Philanthropy Hall of Fame

or ranne

Cape Breton Eagles

Cape Breton Minor Baseball

Cape Breton Minor Hockey

Cape Breton Regional Hospital Foundation

Cape Breton Regional Library

Cape Breton Transition House

Christmas Daddies

Highland Arts Theatre

Hospice Cape Breton

Lumière Arts Festival

L'Arche Cape Breton

Makin' Waves

Next Gen Cape Breton Vital Awards

Pride Cape Breton

Riverview Ravens

Ronald McDonald House Charities

SPEC Breakfast Program

Teal to Heal

United Way Cape Breton

Whitney Pier Group Society

YMCA

















Three Local Branches To Conveniently Serve You!



Alisha Smith, Mike Toomey, Denise Dezagiacomo, Frances MacDonald and Todd Day



Andrew Campbell, Kayla Williams, Johnena Conn and Kausar Osei



Susanne Taylor, Tracy MacKinnon, Lisa Antinello-LeBlanc and Christina Melanson



Brandon Rudderham, Josephine Silva, Vikki Ford and Josh Ayannaike



Courtney Phillipo, Natalie Fraser, Crista Currie, Jackie Pam Ellsworth and Brooke Young Young, Annette Coakley and Connie MacNeil





Karen MacNeil, Tracy Shebib, Carol Ripley, Rakesh Kochhar, Dayna Coffin and Laurelle Saccary



Linda Deleskie, Nadara MacDonald, Arif Inamdar, Naomi Babatunde, Leisha Crane, Tracy Feener, Muriel Jackson and Macey Ditzel



Frances MacDonald, Joline Vassallo and Kristen Bell



Michelle Mugford, Laura Rykunyk and Ida Luther



Bobbi Ann Lanceleve, Shelley Murrant and Chris MacPherson



Carol Lee Carrigan, Barb Miller, Angela Brenton and Andrew Livingstone



Amanda House, Matthew Manning and Sheena Gillis

SHOWING OUR COMMUNITY SPIRIT

















Helping Students Succeed

SCHOLARSHIPS

Sydney Credit Union recognizes the financial burden that increasing tuition costs have on students pursuing their dream for higher education. For almost 50 years, we have provided scholarships to students in the community as a sign of support for the achievement of their educational goals.

The Sydney Credit Union Scholarship Program awards \$15,000 to students through the scholarships listed below:

Riverview High School 4 scholarships of \$1,000 each

Sydney Academy High School 4 scholarships of \$1,000 each

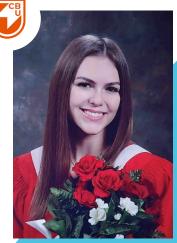
Etoile de l'Acadie 1 scholarship of \$1,000

NSCC, Marconi Campus 1 scholarship of \$1,000

Cape Breton University 5 scholarships of \$1,000 each



Austen MacArthur
Cape Breton University



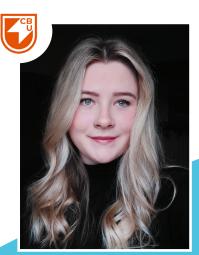
Bailey MacLean
Cape Breton University



Ceilidh Marley Saint Francis Xavier University



Erika Gillis
Cape Breton University



Kristen Fagan Steele Cape Breton University



Kylie Dixon Mount St Vincent University



Makayla Gallant Cape Breton University



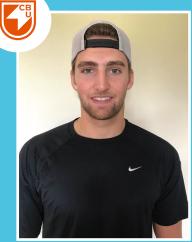
Nicole Magliaro Mount St Vincent University



Petra Jessome University of King's College



Trinity Murphy Mullins Cape Breton University



Trevor Jennings
Cape Breton University



Ava Graham Cape Breton University



Michaela Didyk Cape Breton University

Sydney Credit Union Charitable Foundation

"If you work or volunteer with a community organization that is seeking support, I invite you to visit our website to review our funding application and criteria used to qualify donation requests."

- Mike Mombourguette, Board Chair

Donations in 2022 totaled \$53,500!

NSCC Foundation

\$5,000 \$10,000

Society

NS Highland Village | CBU Art Gallery

\$2,000

Cape Breton **Farmers Market**

\$5,000

The Ally Centre

\$5,000

Marion Bridge Thriving, Loving, Community

\$5,000

Howie Centre Recreation Association

\$6,500 | \$5,000 | \$5,000 | \$5,000

Elizabeth Fry Society

Cape Breton **Doula Program**

Main-A-Dieu Community **Development Association**























5th Annual Sydney Credit Union Charitable Foundation BATTLE OF THE GOLDEN JACKETS GOLF TOURNAMENT

THANK YOU

The 5th Annual Sydney Credit Union Charitable Foundation Battle of the Golden Jackets was cancelled due to Hurricane Fiona. Our golf tournament is the key fundraiser for the Foundation that supports local charities. Our Board of Directors approved a \$15,000 donation from Sydney Credit Union and a number of teams donated their registration fees for a total of \$22,100 for the Foundation.



At Sydney Credit Union, we recognize the importance of addressing our environmental impact. We're reducing the carbon emissions footprint of our operations and supporting renewable energy by choosing green electricity for all three branches through our partnership with Bullfrog Power, Spark Power's sustainability division. In addition to greening Canada's energy grid, bullfrog powered customers also help fund community-based green energy projects from coast to coast. These projects help schools, nonprofits, Indigenous communities, and more reduce their reliance on fossil fuels.

Financial Literacy

Sydney Credit Union is committed to financial literacy and growing the financial knowledge and skills of our members and our communities. We offer specialized programs to groups and organizations through in person or virtual presentations. Our facilitators provide a variety of sessions in plain language and in a non-sales approach. If you or your community group would benefit from one of our financial literacy sessions, please contact Alisha at asmith@sydneycreditunion.com.

Growing financial knowledge and understanding benefits us all.

In 2022 we facilitated 14 workshops with 78 participants.



Available Each One Teach One Workshops

- Introduction to Basic Banking
- Introduction to Basic Budgeting
- Why Filing Taxes is a Good Idea
- Credit Cards & Prepaid Cards
- Loans You Don't Want
- Loans: Costs & Obligations
- Debt Smarts
- Building a Healthy Credit History
- RRSPs & Tax Free Savings Accounts (TFSAs)

- Introduction to Education Savings (RESPs)
- Understanding Contracts
- Identity Theft & Fraud Prevention
- Financial Wellness for Seniors
- Home Readiness: Renting vs Owning
- The Cost of Homeownership
- Choosing the Right Home
- Getting Professional Help to Buy a Home

Supporting Local



Micro-Loan Program for Female Entrepreneurs

In collaboration with the Cape Breton Partnership and the Cape Breton Regional Chamber of Commerce, Sydney Credit Union grants low interest loans to aspiring female entrepreneurs with a focus on creating new businesses and employment opportunities. The program aims to empower local female entrepreneurs and remove barriers known to deter new businesses from getting started.



Pay it Forward

The Pay it Forward Campaign initiated by Atlantic Central provided each credit union employee and board member with \$25 to support a local individual, family, organization or charity of choice in December. Sydney Credit Union matched the donation and staff used to the money to make a difference in the lives of others in our community.

Loyal 2 Local

Sydney Credit Union supported the Loyal 2 Local campaign that injected more than \$100,000 into local communities across the Atlantic Region. Atlantic Central provided each credit union employee with \$25 to spend locally and Sydney Credit Union matched the amount for our employees and directors. Staff had fun spending their \$50 and supporting local during the summer.



Managements' Responsibility for Financial Information



The financial statements and all other information contained in the Annual Report are the responsibility of management and have been approved by the Board of Directors (the "Board"). The financial statements have been prepared by management in accordance with International Financial Reporting Standards, and include amounts based on informed judgments and estimates of the expected effects of current events and transactions. Financial information presented elsewhere in this Annual Report is consistent with that in the financial statements.

In meeting its responsibility for the reliability of financial data, management relies on comprehensive internal accounting, operating and system controls. Controls include an organizational structure providing for effective segregation of responsibilities and delegation of authority and personal accountability, as well as the application of accounting and administrative policies and procedures necessary to ensure adequate internal control over transactions, assets and records. These controls are designed to provide reasonable assurance that financial records are reliable for preparing financial statements and maintaining accountability for assets, and that assets are safeguarded against unauthorized use or disposition.

The Board has appointed an Audit Committee to review with management and independent auditors the annual financial statements prior to submission to the Board for final approval. MNP LLP have been appointed by the membership as independent auditors to examine and report on the financial statements. They have full and free access to Credit Union staff and the Audit Committee of the Board.

Carol Ripley

Chief Executive Officer

Carol Piplay

Rakesh Kochhar

Chief Operating Officer

Sydney Credit Union Limited Summary Financial Statements December 31, 2022

Sydney Credit Union Limited Contents

For the year ended December 31, 2022

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Report of the Independent Auditor on the **Summary Financial Statements**



To the Members of Sydney Credit Union Limited:

Opinion

The summary financial statements, which comprise the summary statement of financial position as at December 31, 2022, and the summary statements of comprehensive income, changes in members' equity, cash flows and the related schedules for the year then ended, and related notes, are derived from the audited financial statements of Sydney Credit Union Limited (the "Credit Union") for the year ended December 31, 2022.

In our opinion, the accompanying summary financial statements are a fair summary of the audited financial statements, in accordance with the basis described in the Note.

Summary Financial Statements

The summary financial statements do not contain all the disclosures required by International Financial Reporting Standards. Reading the summary financial statements and the auditor's report thereon, therefore, is not a substitute for reading the audited financial statements and the auditor's report thereon.

The Audited Financial Statements and Our Report Thereon

We expressed an unmodified audit opinion on the audited financial statements in our report dated April 3, 2023.

Management's Responsibility for the Summary Financial Statements

Management is responsible for the preparation of the summary financial statements in accordance with International Financial Reporting Standards.

Auditor's Responsibility

Our responsibility is to express an opinion on whether the summary financial statements are a fair summary of the audited financial statements based on our procedures, which were conducted in accordance with Canadian Auditing Standards (CAS) 810, Engagements to Report on Summary Financial Statements.

Sydney, Nova Scotia April 3, 2023

MNPLLP Chartered Professional Accountants

Sydney Credit Union Limited Statement of Financial Position As at December 31, 2022

| | 2022 | 2021 |
|---|------------------------|----------------------|
| Assets | | |
| Cash and cash equivalents | 4,960,903 | 16,478,461 |
| Investments and deposits | 53,756,351 | 50,396,009 |
| Loans to members | 235,720,162 | 203,888,232 |
| Income taxes receivable | 0.400.450 | 50,552 |
| Property, building and equipment Other assets | 3,198,456 1,011,042 | 3,265,918 505,451 |
| Other assets | 1,011,042 | 505,451 |
| Total assets | 298,646,914 | 274,584,623 |
| Liabilities | | |
| Member deposits | 271,476,415 | 249,305,585 |
| Accrued patronage rebate | 330,400 | 253,800 |
| Trade payables and accrued liabilities | 992,219 | 1,028,758 |
| Income taxes payable | 151,409 | - |
| Deferred tax liability | 54,600 | 86,400 |
| Total liabilities | 273,005,043 | 250,674,543 |
| Members' equity | | |
| Equity shares | 84,035 | 84,415 |
| Retained earnings | 24,234,291 | 22,502,120 |
| Contributed surplus | 1,323,545 | 1,323,545 |
| Total Members' equity | 25,641,871 | 23,910,080 |
| | 298,646,914 | 274,584,623 |

Approved on behalf of the Board

Director

Director

Sydney Credit Union Limited Statement of Comprehensive Income For the year ended December 31, 2022

| | For the year ended Dec | For the year ended December 31, 2022 | | |
|--|------------------------|--------------------------------------|--|--|
| | 2022 | 2021 | | |
| Income | | | | |
| Interest on loans | 8,770,021 | 7,416,666 | | |
| Investment income | 996,493 | 489,788 | | |
| | 9,766,514 | 7,906,454 | | |
| Interest expense Interest on member deposits | 1,786,514 | 1,424,493 | | |
| Loan interest and referral fees | 319,423 | 186,970 | | |
| Estat interest and referral rees | 510,425 | 100,070 | | |
| | 2,105,937 | 1,611,463 | | |
| Gross financial margin | 7,660,577 | 6,294,991 | | |
| Other income | 2,338,254 | 2,429,794 | | |
| | 9,998,831 | 8,724,785 | | |
| Operating Expenses | | | | |
| Personnel | 3,303,550 | 3,027,317 | | |
| Member security (Schedule 1) | 249,777 | 229,240 | | |
| General business (Schedule 2) | 2,995,741 | 2,712,401 | | |
| Occupancy (Schedule 3) | 424,270 | 398,745 | | |
| Depreciation | 152,150 | 164,465 | | |
| | 7,125,488 | 6,532,168 | | |
| Income before undernoted | 2,873,343 | 2,192,617 | | |
| Patronage rebate | 330,400 | 253,800 | | |
| Provision for loan losses | 222,431 | 157,455 | | |
| | 552,831 | 411,255 | | |
| Income before income taxes | 2,320,512 | 1,781,362 | | |
| Provision for (recovery of) income taxes | | | | |
| Current | 620,141 | 418,180 | | |
| Deferred | (31,800) | 21,400 | | |
| | 588,341 | 439,580 | | |
| Comprehensive income | 1,732,171 | 1,341,782 | | |
| - | | | | |

Sydney Credit Union Limited Statement of Changes in Equity For the year ended December 31, 2022

| | Member shares | Contributed surplus | Retained earnings | Total equity |
|-----------------------------|------------------|------------------------|----------------------|--------------|
| Balance December 31, 2020 | 84,850 | 1,323,545 | 21,160,338 | 22,568,733 |
| Comprehensive income | - | = | 1,341,782 | 1,341,782 |
| Issuance of member shares | 5,240 | - | | 5,240 |
| Redemption of member shares | (5,675) | - | - | (5,675) |
| Balance December 31, 2021 | 84,415 | 1,323,545 | 22,502,120 | 23,910,080 |
| Comprehensive income | - | - | 1,732,171 | 1,732,171 |
| Issuance of member shares | 5,660 | - | - | 5,660 |
| Redemption of member shares | (6,040) | - | - | (6,040) |
| Balance December 31, 2022 | 84,035 | 1,323,545 | 24,234,291 | 25,641,871 |

Sydney Credit Union Limited Statement of Cash Flows For the year ended December 31, 2022

| | T of the year chaca becomber of, 2022 | | |
|--|---------------------------------------|--------------|--|
| | 2022 | 2021 | |
| Cash provided by (used for) the following activities | | | |
| Operating activities | | | |
| Comprehensive income | 1,732,171 | 1,341,782 | |
| Depreciation | 152,150 | 164,465 | |
| Deferred taxes | (31,800) | 21,400 | |
| Gain on disposal of property, building and equipment | - | (1,431) | |
| Changes in working capital accounts | | | |
| Income taxes payable | 151,409 | (261,761) | |
| Trade payables and accrued liabilities | (36,539) | 5,340 | |
| Accrued patronage rebate | 76,600 | (34,074) | |
| Loans to members | (31,831,930) | (23,866,545) | |
| Other assets | (505,591) | 31,620 | |
| Member deposits | 22,170,830 | 23,482,338 | |
| Income taxes recoverable | 50,552 | (50,552) | |
| | (8,072,148) | 832,582 | |
| | | | |
| Financing activities | (000) | (405) | |
| Decrease in membership shares, net Decrease in membership shares, net | (380) | (435) | |
| Investing activities | | | |
| Purchases of property, building and equipment | (84,688) | (137,384) | |
| Increase in investments and deposits | (3,360,342) | (22,054,141) | |
| Proceeds on sale of property, building and equipment | (3,360,342) | 3,000 | |
| Proceeds on sale of property, building and equipment | - | 3,000 | |
| | (3,445,030) | (22,188,525) | |
| Decrease in cash and cash equivalents | (11,517,558) | (21,356,378) | |
| Cash and cash equivalents, beginning of year | 16,478,461 | 37,834,839 | |
| Cash and cash equivalents, end of year | 4,960,903 | 16,478,461 | |
| Ourseless and Grant in Commention | | | |
| Supplementary cash flow information | (4 504 050) | (4 645 605) | |
| Interest on member deposits | (1,501,050) | (1,615,665) | |
| Income taxes | (418,180) | (730,493) | |
| Dividends and interest on investments | 744,968 8,745,939 | 419,542 | |
| Interest on loans to members | 8,745,929 | 7,548,679 | |

Sydney Credit Union Limited Note to the Summary Financial Statements

For the year ended December 31, 2022

Basis of preparation of the summary financial statements

Management has prepared the summary financial statements from the December 31, 2022 audited financial statements, which are prepared in conformity with International Financial Reporting Standards (IFRS). The audited financial statements can be obtained at Sydney Credit Union Limited. The detailed notes included in the audited financial statements are not included in these summary financial statements.

The criteria developed by management for the preparation of the summary financial statements is as follows: that the information included in the summary financial statements is in agreement with the related information in the complete financial statements, and that the summary financial statements contain the information necessary to avoid distorting or obscuring matters disclosed in the related complete financial statements, including the notes thereto, in all material respects.

Sydney Credit Union Limited Schedule 1 - Member Security Expenses For the year ended December 31, 2022

| 2022 | 2021 |
|---------|---------|
| | |
| 51,027 | 47,540 |
| 198,750 | 181,700 |
| 249 777 | 229,240 |
| • | 51,027 |

Schedule 2 - General Business Expenses For the year ended December 31, 2022

| | 2022 | 2021 |
|-----------------------------------|-----------|-----------|
| General business | | |
| Advertising and promotion | 259,487 | 194,870 |
| Service fees and charges | 1,150,878 | 1,125,623 |
| Central assessment and dues | 326,895 | 258,126 |
| Service contracts and maintenance | 67,799 | 71,139 |
| Courier and postage | 48,993 | 39,181 |
| Office | 59,184 | 48,984 |
| Scholarships | 15,000 | 15,000 |
| Professional fees | 50,452 | 78,128 |
| Telephone | 38,373 | 40,588 |
| Data processing | 472,906 | 438,447 |
| Educational | 125,840 | 50,570 |
| Miscellaneous | 150,793 | 121,090 |
| Security | 109,491 | 115,906 |
| Risk management and compliance | 69,561 | 70,081 |
| Administrative fees - RRSP | 15,421 | 8,387 |
| Courier | 14,755 | 14,485 |
| Credit Bureaus | 19,913 | 21,796 |
| | 2,995,741 | 2,712,401 |

Schedule 3 - Occupancy Expenses

For the year ended December 31, 2022

| | 2022 | 2021 |
|----------------------------------|---------|---------|
| Occupancy | | |
| Municipal taxes | 119,035 | 121,903 |
| Repairs and maintenance | 85,291 | 69,636 |
| Heat, lights and water | 85,436 | 70,005 |
| Janitorial and cleaning supplies | 98,473 | 102,214 |
| Insurance | 36,035 | 34,987 |
| | 424,270 | 398,745 |





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